19th November 2026

Two Oceans Marathon NPC

Board Report 2026

1. Introduction

It is my pleasure to present this report to the Annual General Meeting of the Two Oceans Marathon NPC ("the NPC"), covering the period September 2025 to October 2026.

The reporting period has been significant in the continuing development of the Totalsports Two Oceans Marathon ("TTOM"). It encompassed the transition to a new staging and commercial partnership, the delivery of the 2026 event, the strengthening of commercial relationships, and preparations for the 2027 edition.

Throughout this period, the Board's focus has been to safeguard the heritage and reputation of the Two Oceans Marathon, ensure the long-term sustainability of the NPC, and deliver an event that serves athletes, sponsors, the running community and the City of Cape Town.

The successful continuation of the event requires a balance between commercial growth, operational excellence, sound governance, athlete safety and the preservation of the qualities that have made the Two Oceans Marathon one of South Africa's most iconic sporting events.

2. Strategic direction and organisational development

The Board has continued the work of strengthening the NPC's organisational and operational capacity. A key strategic development was the appointment of Stillwater Sports as the official Staging and Commercial Partner for the 2026 event.

This action was deliberate to bring specialist event-management and commercial expertise to the organisation, allowing the Board to concentrate more fully on governance, strategic direction, stakeholder relationships and the long-term sustainability of the NPC.

At the 2025 AGM a year ago, the Two Oceans Marathon was in a critical state, with the future of the race in doubt after the failings of the 2025 event. Stillwater Sports had been appointed as the staging partner, after a bidding process, but details had not been finalized, and negotiations with the relevant city authorities were still strained.

It is a pleasure to present this report that reflects the status of the organization in a completely different light.

3. Board composition

The new board inherited a depleted structure with numerous unresolved issues – many of them known, but others that are still coming to light.

During the year, two directors tendered their resignations. We would like to thank Mr Krishna Patel and Prof Armand Bam for their contributions to the Board in those early months, which in no small way helped establish the corporate culture for the new structure.

It is recorded that Themis Commercial Legal Advisors (Pty) Ltd resigned as Company Secretary of the NPC with effect from 31 August 2026. The board is in the process of reviewing alternative service providers. In the meantime, Visionary Accounting is assisting with some of the statutory reporting obligations.

4. Sub Committees

To divide the workload on Board members, six sub-committees were established. They met independently as required. Sub-Committees have no executive power and only implement decisions after reporting back to a full board meeting.

- Race Advisory Committee – interacting with Stillwater Sports on matters relating to the race
- Finance Committee – attending to payments, accounts and audit
- Discipline Committee – matters of discipline relating to the race
- Ethics and Governance Committee – review of internal affairs
- Commercial Committee – review of sponsor contracts
- Building Committee – TOM building in Diep River
- TOMI Committee – charity initiatives

5. City of Cape Town Events Department

As a condition of proceeding with the 2026 event application, the Board reported monthly to the City of Cape Town on progress in addressing the shortcomings of 2025. After the successful staging of the 2026 event, the City has released us from that reporting obligation and has also indicated that TTOM may again apply for City financial support – which was withdrawn in 2025.

It is also noted that the staging of the 2026 event was approved by the City, subject to the same restrictions that applied to the 2025 event. Their position was that, due to the transgressions associated with the 2025 event, TTOM was effectively under probation and first needed to demonstrate that it could successfully stage the event in 2026, within these same restrictions before any innovative changes could be considered for future events.

6. Staging Partner

To ensure that the 2026 race could take place, the first priority was to formalize the agreement with Stillwater Sports as the Staging and Commercial Partner. Given the significance of the decisions to be taken, it was not something that could be rushed and we would like to recognize and thank Stillwater Sports for jumping straight into the race organization.

6.1. Agreement terms

This partnership represents an important step in the evolution of the event's delivery model. The effectiveness of this model must be assessed not only in terms of the safe delivery of the annual race and ensuring compliance with the requirements of the City of Cape Town, but also against the quality of the athlete experience, the financial outcomes achieved, the protection of the Two Oceans Marathon brand, and the extent to which the partnership strengthens the organisation's capacity for future growth.

These desired outcomes formed the basis of the Licencing and Staging Agreement with Stillwater Sports, with key terms as follows:

- The relationship between the NPC and Stillwater Sports is a partnership rather than an outsourced service provider.
- The agreement is for an initial six-year period, with a further four years subject to a performance review against defined KPI's after the initial period.
- While Stillwater Sports is responsible for both the organisation and commercial viability of the event, both parties share in the profits. Each year Stillwater Sports will pay the NPC a minimum income of R3.5 million (increasing by CPI).
- In addition to the annual income, Stillwater Sports has paid TOM NPC a lump sum of R12 million as a licence fee. 40 percent of this sum is refundable should the NPC unilaterally terminate the agreement after the initial six-year period
- For VAT purposes, the NPC will reflect R1,2m of this fee as income in each year.
- Any material changes to the event must be presented to the Board for consideration and formal approval prior to implementation.
- TOM NPC remains the registered owner/user of all event marks and logos, which Stillwater Sports may utilise in terms of the commercial rights.
- Stillwater Sports is solely responsible for procuring sponsorship.
- TOM NPC is included as a witness to all sponsorship agreements.
- TOM NPC retains responsibility for charity engagement through TOMI.

6.2. Termination of Treble contract

To give Stillwater Sports exclusivity to pursue new sponsorships, it was necessary to terminate an existing agreement between TOM NPC and Treble Entertainment Pty Ltd, who had been appointed some years earlier to seek sponsorship for the event. While

Treble Entertainment had not brought in any new sponsors in this period, their involvement in the re-signing of the Totalsports sponsorship entitled them to commission on the term of that remaining contract. A figure of R1,6m was agreed as final settlement; paid in tranches; R800 000 as a lump sum in 2025, R400 000 in 2026 and R400 000 in 2027, all shared equally between TOM and Stillwater Sports.

6.3. Staging of the 2026 Event

In all respects the 2026 Totalsports Two Oceans Marathon powered by BYD was a resounding success. All credit is due to Stillwater Sports for this significant turn-around.

Some specific areas of improvement included

- Significantly enhanced Runner Value
- Much improved Runner experience in terms of the Expo, Registration and the Blue Number Club
- Logistical improvements to the route and finish venue.

Stillwater Sports will report separately at this AGM on the changes implemented in 2026 and the further enhancements planned for 2027.

7. Staff matters

During the reporting period, the Two Oceans Marathon NPC undertook a Section 189 operational requirements process affecting ten employees. This restructuring became necessary following the transfer of operational responsibilities to the staging and commercial partner, Stillwater Sports, which resulted in several NPC-based operational roles becoming redundant.

An experienced HR consultant, Ms M. Nieuwoudt, was appointed to ensure procedural fairness, neutrality, and full compliance with statutory requirements, and to facilitate all consultations in accordance with the Labour Relations Act. The organisation issued formal notices, conducted structured consultation sessions, and explored alternatives to retrenchment.

Through a coordinated transition effort with Stillwater Sports, eight of the affected employees secured new employment with Stillwater Sports, significantly mitigating the impact of the restructuring.

Two employees were retrenched, with all procedural steps concluded lawfully including retrenchment packages, and outcomes communicated in full. The Board maintained oversight throughout to ensure compliance, fairness, and organisational integrity.

8. Two Oceans Marathon Initiative (TOMI)

The Two Oceans Marathon Initiative (TOMI) Development Fund is administered under the oversight of the Two Oceans Marathon Board. Drawing on funds generated through the 2026 event, together with unallocated funds accumulated from previous years, TOMI has fulfilled its responsibility to invest athlete-donated funds in initiatives aligned with its four legacy pillars:

1. Education
2. Environment
3. Health and Wellness
4. Athletics Development

In addition, the current Board resolved that TOMI-funded initiatives should:

- Strengthen the athletics and broader sporting ecosystem;
- Reduce barriers to participation in athletics and sport; and
- Deliver visible community impact along the Two Oceans Marathon route.

To advance these objectives, TOMI established two funding streams in 2026.

8.1. Investment in Under-Resourced Running Clubs

During 2026, TOMI awarded eight grants to running clubs affiliated with Western Province Athletics (WPA) across the City of Cape Town. The total investment under this funding stream amounted to R550,000.

The grants support initiatives that:

- Develop and nurture emerging athletic talent through structured athlete development programmes and increased participation opportunities for young athletes.
- Promote inclusion in sport by supporting athletes with disabilities through the maintenance of racing wheelchairs (joggers) and related mobility equipment, thereby enabling safe and sustained participation in organised sport.
- Facilitate the staging of community-based road races, including 21 km, 10 km and 5 km events, which promote participation, physical activity, health and wellness.
- Contribute to environmental stewardship through community-led clean-up initiatives focused on local rivers and surrounding public spaces.

8.2. Investment in Under-Resourced Secondary Schools Along the Two Oceans Marathon Route

TOMI has approved 12 grants through its Schools Sports Development Grant Programme for under-resourced secondary schools situated along the Two Oceans Marathon route. These grants will be implemented during the first term of the 2027

academic year and are intended to support schools that are actively promoting learner participation in sport, developing athletic talent, and creating pathways for sustained engagement in athletics and other sporting codes. The total investment allocated to this funding stream is R550,000.

8.3. In Closing

Through these two funding streams, TOMI has committed a total investment of R1.1 million towards strengthening community sport, supporting youth development, promoting inclusion, advancing environmental stewardship, and creating sustainable pathways into athletics and sport.

In addition to these investments, the Board has commenced a strategic process aimed at establishing TOMI as a credible, effective, and sustainable grant-making institution. This work includes the development of a long-term funding and partnership model designed to maximise community impact, strengthen stakeholder engagement, and ensure the responsible stewardship of resources entrusted to TOMI. As a first step to realising this new vision, the sale of 2000 entries for the 2027 event on behalf of TOMI have realised R2 million for distribution in the 2027 event year.

The investments made during 2026, together with the Board's commitment to building a robust grant-making framework, reflect TOMI's determination to ensure that the legacy of the Two Oceans Marathon extends well beyond race day.

9. Finance

9.1. Financial Reporting and Audit

The Finance Committee has overseen the finalisation of the 2026 financial statements and external audit. The audit experienced delays due to the mixed role responsibility and interpretation of the contractual arrangements between Two Oceans Marathon NPC (TOM) and Stillwater Sports Management, which required that the financial transactions over the transition period be very clearly recorded to ensure the respective financial obligations are clear.

The audit resulted in a qualified opinion primarily due to the outstanding reconciliation of amounts collected by TOM for the 2026 event on behalf of Stillwater Sports in its capacity as staging partner. Verification required independent supporting information from the external Pay@ platform, which was not obtained within the audit timeframe. This reconciliation will be completed post-audit, with any necessary adjustments addressed accordingly.

Furthermore, at the 2026 financial year-end, TOM recognised a provision against the two-year outstanding Coca-Cola debtor balance. For 2026 the Coca Cola contract was re-negotiated and payment received, During this process it came it light that Coca Cola

had not been invoiced for the 2024/2025 races. The required debt confirmation was also not received within the audit timeline. The provision reflects the need to prudently account for the recoverability of this long-outstanding debt.

9.2. Finance Function and Operational Transition

Following the Section 189 process involving two operational employees, including the Finance Manager, the Finance Committee resolved to appoint an external service provider to support financial reporting and continuity of the finance function. This arrangement has operated smoothly and ensured continued financial reporting and oversight.

However, TOM retained its responsibility for settling outstanding creditor obligations and coordinating with the external auditors in respect of the 2026 financial audit. To address the immediate audit and accounting requirements, the Committee resolved to engage Mr Gary Sing as an external contractor to provide accounting services at a market-related rate.
This consultancy arrangement is currently under review following the transition of finance activities to Visionary Accounting. The Committee will assess the ongoing scope and necessity of the consultancy to avoid duplication of services and ensure cost-effective financial management.

The Finance Committee will continue overseeing the completion of the outstanding Stillwater Sport reconciliation, resolution of the Coca-Cola debtor balance, and strengthening of financial reporting and internal controls.

The Committee's priority remains to ensure financial accountability, continuity of the finance function, effective cost management, and timely delivery of future audit requirements.

10. Building

The building sub-committee inherited several unresolved matters relating to the TOM building at 125 Main Road Bergvliet, Cape Town, which continues to be the TTOM event office.

The most urgent of these was to attend to water ingress into two offices due to deterioration of a box gutter. This repair has been done and the offices repainted.

Quotations are being obtained for further work to refresh both the interior and exterior of the building, after which Stillwater Sports intends to upgrade the furnishings and meeting rooms.

The matter of the correct zoning of the building with the City of Cape Town remains unresolved. This is in part due to discrepancies between the plans originally submitted and the structure as-built.

11. Ethics and governance

The Ethics and Governance Committee (the "Committee") is currently investigating three complaints received by it during the course of 2026 regarding the conduct of previous TOM NPC board members, including in relation to related party payments previously disclosed in the company's annual financial statements. In two of these matters, the subjects of the complaints have provided substantive responses to the complaints raised, which are currently under review. while the third subject has to date failed to provide a substantive response. In certain instances, the investigations are hampered by a lack of adequate record-keeping coupled with a lack of cooperation from the subjects (which includes threats of litigation).

While the Committee is therefore not currently in a position to make definitive findings and/or reach conclusions in respect of these matters, the Committee recommends that any individual who is subject to an unresolved complaint be disqualified from appointment to the board until such time as they have been cleared of any contravention of the TOM NPC MOI and/or any other unlawful or unethical conduct by an independent investigation. Likewise, the Committee recommends that TOM NPC does not conduct any business with a supplier related to any person subject to an unresolved complaint until such complaint has been resolved by way of an independent investigation, and subject in each case to full cooperation by the subject of the complaint with such investigation. To enforce this requirement, the Committee further recommends that any person who wishes to be appointed to the TOM NPC board and/or conduct business with the company should complete a declaration to the effect that they are not subject to any ongoing investigations.

Upon acceptance of these recommendations by the membership, the Committee will ensure that the above provisions are recorded in the governance documents of TOM NPC in order to secure adherence by future boards.

Names and details of the complaints in question have been withheld for reasons of confidentiality and in view of the threats of litigation referred to above, which the Committee does not believe will be in the best interests of TOM NPC to pursue.

Separately, the Committee has briefed external counsel on behalf of TOM NPC to pursue the recovery of legal costs incurred in the 2025 litigation against Mr Stuart Mann from Ms Cavanagh in light of the costs order made in the judgment.

The Committee investigated a claim submitted by Mr James Evans that he was improperly removed as a member of the NPC in 2022. The basis for the decision of the Board at the time appears to have been an opinion by a CIPC investigator that Mr Evans does not qualify for status as an Honorary Member. The Committee considers this opinion to be incorrect as Mr Evans was one of the five individuals representing Western Province Athletics as intended by clause 1.5.1.c of the MOI.

Mr Evans is recognized as an Honorary member of the NPC.

(c) Honorary Members shall be:

i. the original subscribers to the Memorandum and Articles of Incorporation of the Company adopted in 2010, consisting of 5(five) individuals representing Celtic Harriers Club and 5 (five) individuals representing Western Province Athletics;

This matter is included on the agenda for the AGM as a resolution proposed by Mr Evans.

Discipline

The 2026 Two Oceans NPC board has adopted a zero-tolerance policy for cheating. This is supported with a #RunHonest campaign in various event digimags and clear rules on the web site, entry form and race collection packs.

The previous boards did not have a functioning Disciplinary Committee (DC) and various well-founded allegations of cheating from the 2025 event (and earlier) had gone unpunished.

The newly formed DC (consisting of Nombini Zaku, Stuart Mann and Wietse van der Westhuizen) established disciplinary processes, standards and evaluated all reported allegations of cheating from the 2025 event.

Following the 2026 event, all allegations of cheating were thoroughly investigated. In addition, statistical analysis was used to identify and investigate suspicious results. A Two Oceans runner offered his services to build an AI engine to automatically pick up misgendered runners which identified further incidents for investigation.

The current rules allow for a maximum ban of two years from the event. The DC adopted this as the standard sanction, although the term was reduced to one year in the rare and special case where people self-disclosed cheating.

All those found guilty of transgressing the rules and cheating were informed of the decision and were allowed to submit an appeal. A number of appeals were received.

The appeals were evaluated by an Appeals Review Committee. This was a completely different set of individuals to ensure fairness consisting of Vice Chair Glenn Muller, General Manager Renee Jordaan and RAC and former board member Paul Murphy.

Twenty of the original decisions were upheld. One sanction was reduced from a two to a one-year ban based on a unique set of circumstances. A further six sanctions were changed from a two-year ban to two years with one year suspended based on mitigating circumstances.

The following sanctions were handed out for the 2026 event:

11.1. Batch jumping (where a runner started in a better seeding than allowed): A time penalty of 5 minutes per batch jumped was applied. This resulted in 33 half marathon and 15 ultra runners 'finishing' after the cutoff time and not getting a result.

Half: 183 Ultra: 131

11.2 Bib bandits (using someone else's race number to participate in the event):

Half: 115 Ultra: 8

Note: The above numbers include both the owner of the number and the bandit where the bandit's name was known.

11.3 Recyclers: This was new type of cheating that was uncovered with ultra marathon runners reusing their Saturday ultra marathon bib to run the half marathon on the Sunday.

Note: In 2026 the race bibs for the two events were very similar and this will be looked at for 2027.

26 people were found to have run the half marathon in their ultra marathon number.

11.4 Other cheating

- 10 other disqualifications and event bans were handed out for various offences including:
- A husband and wife sharing their half marathon number.
- Missing and impossible splits indicating vehicular assistance.
- Submitting false qualification information and assisting a runner to submit a false qualification time.
- Receiving personal seconding from a cyclist along the route (the bike followed the runner for most of the route).
- An unsuccessful ballot entrant swearing at and abusing office staff.

11.5 Looking ahead

We aim to maintain the integrity of the event and the personal achievement of a legitimate Two Oceans finish.

Prevention is better than cure and the #RunHonest campaign will continue to place greater focus on educating runners on the rules.

The current rules will be evaluated to determine whether the maximum sanctioning period should be extended (and a longer ban applied for particularly serious cases and repeat offenders).

A joint committee between the representatives of the Two Oceans and Comrades boards and staff has been set up to work together on addressing cheating / rule infringements and applying a consistent approach.

12. Commercial

The success of Stillwater Sports in bringing new sponsors to the event is extraordinary in the short time that this has been achieved.

All new sponsor contracts are reviewed by the Board's commercial committee before signature.

TV rights have been a point of contention for a number of high-profile events. TTOM however, has a good working relationship with SABC and with the support of our sponsors the 2026 broadcast was of high quality.

13. Race Advisory

The Race Advisory Sub Committee met regularly with representatives from Stillwater Sports to discuss matters relating to the staging of the event. Topics included

- Redevelopment of the TTOM website
- Introduction of a Whatsapp Helpline to the event office
- Renewing agreements with key event service providers
- Seeding, Batching and Cut offs
- Substitutions
- Engagement with Comrades Marathon on matters of mutual interest
- Refreshment stations
- Moving the entry system away from the in-house system to an external service provider (EasyReg)

Mention must be made of the role played by Mr Paul Kilfoil as an outsourced IT service contractor, who has single-handedly enhanced and managed the TOM in-house entry and payment system for many years. His contribution to the growth and prestige of Two Oceans Marathon is recognized with thanks.

13.1. Official Event Dates and Recognition of Results / Non-Recognition of Unofficial Runs

After extensive consultation with the City of Cape Town Events Department, lawyers and safety officers, a decision has been taken that ends a tradition that allowed Seventh Day Adventists and other Sabath keepers to run the TOM on a day other than the Saturday race date.

The Board resolved that the Two Oceans Marathon NPC shall only recognise and award official results to participants who compete on the official event dates as approved by the City of Cape Town event permit and reflected in the applicable SAPS risk categorisation.

The Board confirms that it will not support, sanction, facilitate, recognise, or accept any unofficial runs conducted on dates other than the approved event dates. No official runs, alternative race days, deferred participation, virtual participation, or results achieved on any date other than the approved event dates shall be permitted, recognised, or recorded as official event results.

14. Section 18a status

An application was submitted by the previous board to SARS to renew the Section 18a status to issue tax certificates to charity donors. After a long delay, this application was declined by SARS as the primary object of the TOM NPC does not support the criteria for Section 18a status. It is proposed that this matter be considered as part of a refresh of the MOI envisaged in 2027.

(1) The main business which the Company is to carry on is promoting and hosting of athletics events for the benefit of sport, charities and communities, and the funds generated shall be used directly and indirectly for these purposes.

15. Conclusion

The period September 2025 to October 2026 has been one of operational delivery, partnership development and preparation for a significant next phase in the history of the Two Oceans Marathon.

The 2026 event provided an important opportunity to assess the staging and commercial partnership model and to identify improvements for future editions. The decisions announced for 2027, particularly the increase in participant limits and the move of the Ultra Marathon to Sunday, present both opportunities and responsibilities for the NPC.

The future for the Totalsports Two Oceans Marathon powered by BYD is extremely positive and the objective for the Board remains clear: to preserve the heritage of the Two Oceans Marathon while ensuring that it continues to develop as a world-class

sporting event and a source of pride for Cape Town, South Africa and the international running community.

I thank my fellow directors and all those who contribute to the work of the NPC for their commitment and support during the reporting period.

Chris Goldschmidt
Chairperson
Two Oceans Marathon NPC

November 2026